



# STAKEHOLDERS

## *1. Water Sector*

- National Government
- County Government
- Ewaso Ng'iro North Development Authority (ENNDA)
- Water Services Board (Tana Water)
- Water Service Providers (Narowasco)
- Water Resources Authority (WRA)
- Kenya Forest Services (KFS)
- Kenya Wildlife Services
- Community Based Organizations (CBOs) e.g Community Projects
- Water Resource Users Association (WRUAs)
- Pastoralists
- Child Fund
- World Vision
- National Development Management Authority (NDMA)
- National Irrigation Authority (NIA)
- Institutions- Private & Public
- National Environmental Management Authority (NEMA)
- Large Scale and Small Scale Farmers
- Water Service Regulatory Board (WSRB)
- Environmental Conservationists
- Politicians

## ***2. Energy Sector***

- National Government
- County Government
- Kenya Power Limited Company
- KENGEN
- GDC- Geothermal Development Company
- KETRACO
- EPPRA
- REREC- Rural Electrification & Renewable Energy Co-operation
- Kenya Forest Services
- Kenya Forest Research Institute
- GTZ- German Institute
- Kenya Institute Research Development
- Private and Public Institution
- Kenya Tea Development Authority
- NGOs- e.g. SNV
- CBOs
- Biogas Association of Kenya
- Politicians

### ***3. Agriculture Sector***

- National Government
- County Government
- National Drought Management Authority
- Politicians
- KALRO
- Fresh Crop Limited
- Kisima Farm
- OCP Africa- Fertilizer manufacturers
- Seed Companies
- Hand in Hand
- Real IPM
- One Acre Fund
- Rivertex Eldoret
- Child Fund
- World Vision
- National Irrigation Authority
- Kenya Institute of Development Authority
- Large and Small Scale Farmers
- Horticulture Development Authority
- Trade and Cooperatives
- Financial Institutions
- Agro vets
- National Council Potatoes of Kenya
- Private Exporters
- Private Processors
- Social Services Department
- Agriculture Food & Authority
- CBOs and Cooperative societies
- Kenya Farmers Association
- National Cereals Produce Board
- KEPHIS
- KEBS
- Kenya Dairy Board
- Kenya Veterinary Services Board
- Agriculture Society of Kenya
- Pest Control Produce Board
- Agriculture Finance Cooperation
- Kenya Farmers Association

## ***Stakeholders/Institutional Analysis for the WEF Project***

| Stakeholder                                                                                                                                                                                                                                                                                                                                          | Category                  | Reasons to Involve the Stakeholder                                                                                                                                                                                                                                                                                                  | Why the Stakeholder may want to be involved (Benefits)                                                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>National Government</b> <ul style="list-style-type: none"> <li>Ministry of Lands, Public works , housing and urban development</li> <li>Ministry of Agriculture and livestock management</li> <li>Ministry of Environment and Forestry</li> <li>Ministry of Water, Sanitation and Irrigation</li> <li>Ministry of Energy and Petroleum</li> </ul> | Government Policy Markers | <ul style="list-style-type: none"> <li>Enact Policy and Laws</li> <li>Enforcement of Laws &amp; Regulation</li> <li>Coordination of functions</li> <li>Decision Making</li> <li>Sustainability</li> <li>Provision of security</li> <li>Avoid duplication of projects</li> <li>Equal distribution of project in community</li> </ul> | <ul style="list-style-type: none"> <li>Environmental Conservation</li> <li>Climate crisis management</li> <li>Provide funds for research, technologies &amp; innovations</li> <li>Revenue Collection</li> <li>Provide community with resources</li> </ul> |
| CBOs, Cooperatives, Farmers Associations                                                                                                                                                                                                                                                                                                             | Local Organizations       | <ul style="list-style-type: none"> <li>Project Management and implementation</li> <li>Affected directly by the project</li> <li>Resource Utilizers</li> <li>Interest in Making decisions</li> </ul>                                                                                                                                 | <ul style="list-style-type: none"> <li>Improvement of Resources utilization</li> <li>Improve on operations efficiency</li> </ul>                                                                                                                          |
| Research Institutions e.g. CETRAD, KALRO Etc.                                                                                                                                                                                                                                                                                                        | Research Centers          | <ul style="list-style-type: none"> <li>Enlighten on scientific changes</li> <li>Sharing Technical Expertise</li> <li>Potential contribution of resources</li> <li>Scientific data Sharing</li> </ul>                                                                                                                                | <ul style="list-style-type: none"> <li>Networking with potential stakeholders</li> <li>Improving efficiency and profitability of operations</li> <li>Guidance on project implementation</li> </ul>                                                        |

|                                                                       |                                                 |                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                |
|-----------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Financial Institutions                                                | Financial Institutions                          | <ul style="list-style-type: none"> <li>• Project Risk Management</li> <li>• Provide Resources</li> <li>• Capacity Building</li> <li>• Financial Management</li> <li>• Provision of Resources</li> <li>• Risk Taking</li> </ul> | <ul style="list-style-type: none"> <li>• Increase Project Resources Productivity</li> <li>• Improve efficiency of operation</li> <li>• Advise on funds management</li> </ul>                                                                   |
| NGOs                                                                  | Non Governmental Institutions and organizations | <ul style="list-style-type: none"> <li>• Provision of project resources</li> <li>• Provision of expertise</li> <li>• Community awareness</li> <li>• Implement projects</li> </ul>                                              | <ul style="list-style-type: none"> <li>• Interested in project partnership</li> <li>• Community Advocacy</li> <li>• Decision Making Influence</li> <li>• Governance</li> </ul>                                                                 |
| Environmental Conservationists (Solio Ranch, Laikipia Wildlife Forum) | Natural Resources Management                    | <ul style="list-style-type: none"> <li>• Sustainable Natural Resources Use</li> <li>• Reduction of carbon emission</li> <li>• Climate Change</li> <li>• Protection of ecosystems</li> <li>• Advocacy</li> </ul>                | <ul style="list-style-type: none"> <li>• Smooth running of the project</li> <li>• Promote healthy population</li> <li>• Avoid court cases</li> <li>• Reduction of poverty &amp; food insecurity</li> <li>• Promote renewable energy</li> </ul> |
| KEBS, KEPHIS,KPLC,WSPs                                                | WEF Service Providers                           | <ul style="list-style-type: none"> <li>• Ensure quality and standards</li> <li>• Enforce Quality Standards</li> </ul>                                                                                                          | <ul style="list-style-type: none"> <li>• Promotion of operation efficiency</li> <li>• Customer satisfaction</li> <li>• Value for the money</li> <li>• Ensure services not interrupted during project implementation</li> </ul>                 |
| NEMA                                                                  | Government Parastatal                           | <ul style="list-style-type: none"> <li>• To safeguard, restore and enhance the quality of the environment through supervision and co-ordination of all matters relating to environmental activities</li> </ul>                 | <ul style="list-style-type: none"> <li>• To collaborate with other stakeholders in order to achieve its mandate</li> </ul>                                                                                                                     |
| WRA                                                                   | Government Parastatal                           | <ul style="list-style-type: none"> <li>• To safeguard the right to clean water by ensuring that there is proper regulation of the management and use of water resources</li> </ul>                                             | <ul style="list-style-type: none"> <li>• To collaborate with other stakeholders in order to achieve its mandate</li> </ul>                                                                                                                     |

|                                                 |                                         |                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                     |
|-------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Politicians, Church and other Spiritual leaders | Politicians & Faith Based Organizations | <ul style="list-style-type: none"> <li>• Opinion leaders in the community</li> <li>• Community mobilisers</li> <li>• Decision makers</li> <li>• Local Influence</li> </ul>                                                                                                                                                                                                               | <ul style="list-style-type: none"> <li>• Public awareness</li> <li>• Project adaptation influence</li> <li>• Project Ownership</li> </ul>                                                                                                                           |
| Jua Kali Distributors<br>Matatu owners          | Business Community                      | <ul style="list-style-type: none"> <li>• Project Awareness</li> <li>• Market</li> <li>• Value addition</li> <li>• Transport</li> </ul>                                                                                                                                                                                                                                                   | <ul style="list-style-type: none"> <li>• Networking</li> <li>• Project participation</li> <li>• Operation efficiency improvement</li> </ul>                                                                                                                         |
| County Government                               | Devolved Governance                     | <ul style="list-style-type: none"> <li>• Its an agent of the state</li> <li>• Enact Policy and Laws</li> <li>• Enforcement of Laws &amp; Regulation</li> <li>• Coordination of functions</li> <li>• Decision Making</li> <li>• Sustainability</li> <li>• Provision of security</li> <li>• Avoid duplication of projects</li> <li>• Equal distribution of project in community</li> </ul> | <ul style="list-style-type: none"> <li>• Environmental Conservation</li> <li>• Climate crisis management</li> <li>• Provide funds for research, technologies &amp; innovations</li> <li>• Revenue Collection</li> <li>• Provide community with resources</li> </ul> |

|                          |                        | Importance of Stakeholder                                                                                   |                       |                                                                                                                                     |                        |
|--------------------------|------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------------------|
|                          |                        | Unknown                                                                                                     | Little/ No Importance | Some Importance                                                                                                                     | Significant Importance |
| Influence of Stakeholder | Significant Influence  | Politicians, National & County Gvt                                                                          |                       | WEF Service Providers                                                                                                               |                        |
|                          | Somewhat Influential   | Some NGOs e.g. World Vision, Child Fund, One Acre fund, Hand in Hand                                        |                       | Financial Institutions<br>Research Institutions<br>Environmental Conservationists                                                   |                        |
|                          | Little or no influence | Marginalized groups (PWDs)<br>Resource Poor groups (Vulnerable & Marginalized groups)<br>Business Community |                       | CBOs                                                                                                                                |                        |
|                          | Unknown                |                                                                                                             |                       | Cooperatives & Farmers Association<br>Service Providers<br>Large & Small scale farmers<br>Pastoralists<br>Faith Based Organizations |                        |

## **Stakeholders/ Institutional Analysis for the WEF Project**

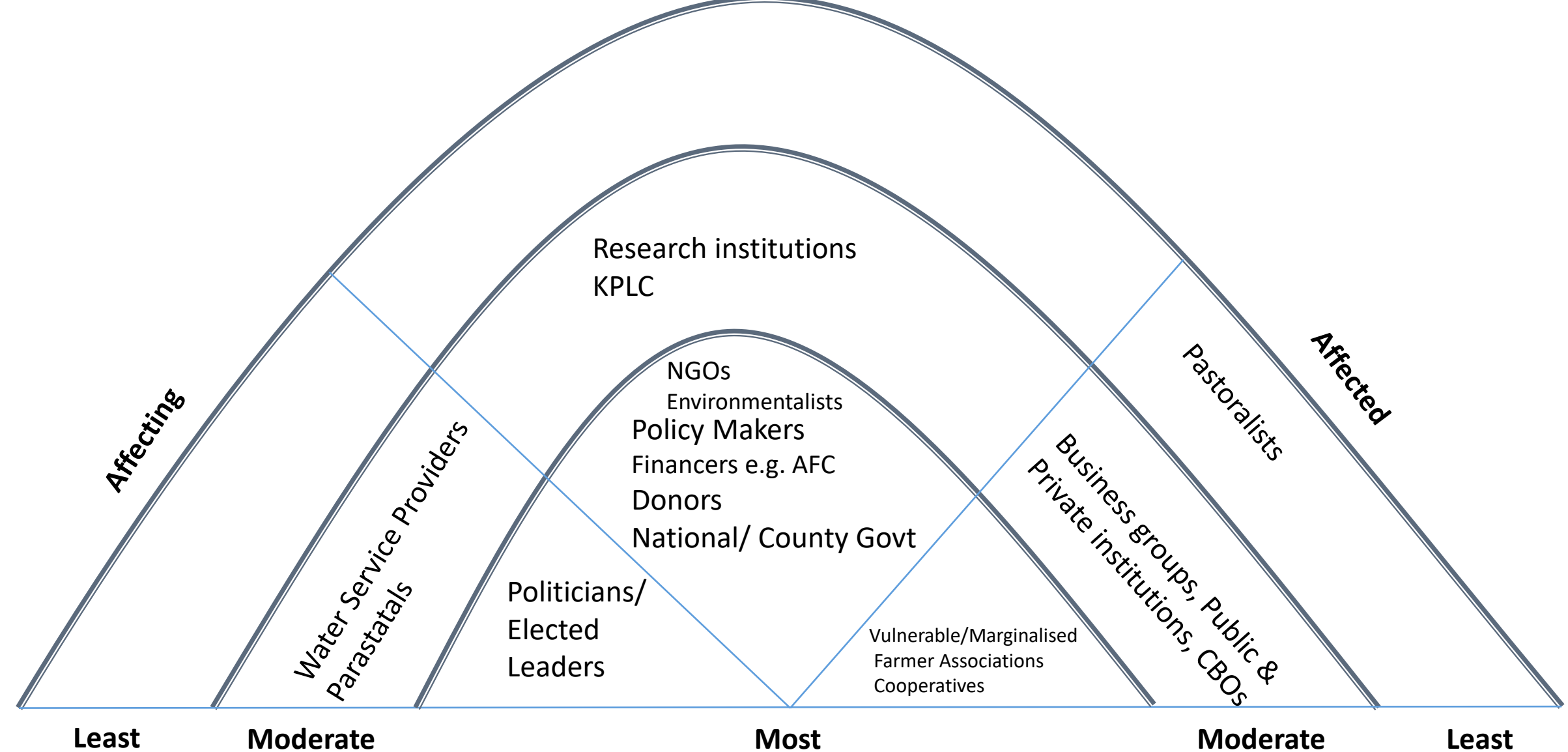
| Stakeholder                                                    | Spatial Scale      | Roles                                                                                                                                                                                                   |
|----------------------------------------------------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Ministry of Lands, Public works, housing and urban development | National           | Ascertainment of land rights and interests, land consolidation and adjudication, management of group ranches as well as arbitration of land disputes                                                    |
| Ministry of Agriculture and livestock management               | National           | Supporting agricultural research and promoting technology delivery, Regulating and quality control of inputs, produce and products from the agricultural sector                                         |
| Ministry of Environment and Forestry                           | National           | To facilitate good governance in the protection, restoration, conservation, development and management of the environment and natural resources for equitable and sustainable development.              |
| Ministry of Water, Sanitation and Irrigation                   | National           | Policy making, Promoting and supporting integrated water resource management to enhance water availability and accessibility                                                                            |
| Ministry of Energy and Petroleum                               | National           | Policy making on Energy and regulation of electricity and gas reticulation                                                                                                                              |
| CBOs, Cooperatives, Farmers Associations                       | Local              | Project Management and implementation, Resource Utilization, Ensure sustainability of the project                                                                                                       |
| Research Institutions e.g. CETRAD, KALRO Etc.                  | National           | Enlighten on scientific changes, Sharing Technical Expertise, Potential contribution of resources, Scientific data Sharing                                                                              |
| Financial Institutions                                         | National           | Project Risk Management, Provide Resources, Capacity Building on Financial Management and Risk Taking                                                                                                   |
| NGOs                                                           | International      | Provision of project resources, Provision of expertise, Community awareness, Implement projects                                                                                                         |
| Environmental Conservationists                                 | Local/<br>National | Promote sustainable Natural Resources Use, advocacy on reduction of carbon emission, Climate Change and Protection of ecosystems                                                                        |
| WEF Service Providers                                          | National           | Ensure quality and standards, Enforce Quality Standards                                                                                                                                                 |
| Politicians & Faith Based Organizations                        | Local              | Public awareness, Project adaptation influence                                                                                                                                                          |
| Business Community                                             | Local              | Project Awareness, Market linkages, Value addition and Transport services                                                                                                                               |
| County Government                                              | Local              | Develop and implement policy, Funding of projects, Capacity building, Creating and enabling an environment for partners, Collaboration, Planning, monitoring and evaluation, learning and Documentation |

|                                             |                                  |                                                                                                                                                                     |
|---------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| National Environmental Management Authority | National, Regional, Sub-Regional | To safeguard, restore and enhance the quality of the environment through supervision and co-ordination of all matters relating to environmental activities in Kenya |
| Water Resources Authority                   | National, Regional, Sub-Regional | To safeguard the right to clean water by ensuring that there is proper regulation of the management and use of water resources                                      |
| Water Resource Users Association            | Local                            | To resolve conflicts arising from water use. Development of a Sub Catchment Management Plan (SCMP). Monitoring water resource availability, quality and use.        |

| Stakeholder                                                    | Interest (L-M-H) | Comments on Interest                                                                                          | Influence (L-M-H) | Comments on Influence                                                                      | Affected By (L-M-H) | Comments on affected                                              |
|----------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------|-------------------|--------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------|
| Ministry of Lands, Public works, housing and urban development | H                | To adjudicate land and resolve land related conflicts                                                         | H                 | Have the power to enforce                                                                  | H                   | If the project is a success they will have achieved their mandate |
| Ministry of Agriculture and livestock management               | H                | Supporting agricultural research and promoting technology delivery for more produce                           | H                 | Have the power on decision making and to impact on implementation of the project           | H                   | If the project is a success they will have achieved their mandate |
| Ministry of Environment and Forestry                           | H                | Provide governance in the protection, restoration & conservation of the environment and natural resources     | H                 | Have the power on decision making and to impact on implementation of the project           | H                   | If the project is a success they will have achieved their mandate |
| Ministry of Water, Sanitation and Irrigation                   | H                | Promoting and supporting integrated water resource management to enhance water availability and accessibility | H                 | Have the power on decision making and to impact on implementation of the project           | H                   | If the project is a success they will have achieved their mandate |
| Ministry of Energy and Petroleum                               | H                | Policy making on Energy and regulation of electricity and gas reticulation                                    | H                 | Have the power on decision making and to impact on implementation of the project           | H                   | If the project is a success they will have achieved their mandate |
| CBOs, Cooperatives, Farmers Associations                       | H                | Opportunity to adopt projects that help them grow                                                             | M                 | They don't have the resources to influence the project                                     | H                   | They will be capacity build                                       |
| Research Institutions e.g. CETRAD, KALRO Etc.                  | H                | An opportunity to implement research work and share expertise                                                 | H                 | They have the know how on successful project implementation                                | H                   | They will have the opportunity to implement their research works  |
| Financial Institutions                                         | H                | They want to make interests                                                                                   | L                 | They are more focused on the outcome of profits and not the process                        | H                   | They will make profits                                            |
| NGOs                                                           | H                | To implement their project and seeing it successful                                                           | H                 | They have the resources for project implementation                                         | H                   | They will achieve their project goals                             |
| Environmental Conservationists                                 | H                | Promote sustainable Natural Resources Use and ecosystem protection                                            | H                 | Most own large parcels of land therefore they can influence the decisions in the community | H                   | In successful conservation they will have more resources          |
| WEF Service Providers                                          | H                | Ensure and enforce quality                                                                                    | L                 | No major influence                                                                         | H                   |                                                                   |

|                                             |   |                                                                                                                                                                  |   |                                                                                                                                               |   |                                                                                                                               |
|---------------------------------------------|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----------------------------------------------------------------------------------------------------------------------------------------------|---|-------------------------------------------------------------------------------------------------------------------------------|
| National Environmental Management Authority | H | To safeguard, restore and enhance the quality of the environment                                                                                                 | H | They control implementation of projects and issue permits                                                                                     | H | They will have achieved protection and restoration of the environment                                                         |
| Water Resources Authority                   | H | To safeguard the right to safe and clean water                                                                                                                   | H | They make policies, control water abstraction and issue permits                                                                               | H | They will achieve their mandate                                                                                               |
| Water Resource Users Association            | H | To see increase in water quantity and quality to cater for their needs                                                                                           | L | They control the usage of water resource at community level                                                                                   | H | The water resource will be used sustainably therefore they have a chance to make profits                                      |
| Politicians & Faith Based Organizations     | M | Politicians want to use success of the project as a campaign tool<br>FBOs want to scrutinize the project and make sure it is not interfering with their believes | H | They are mostly the gate way to the community and they can influence the community to either accept or refuse the implementation of a project | H | If the project is successful the politicians will attach themselves to the success for political gains                        |
| Business Community                          | H | They will want to make profits                                                                                                                                   | L | Low influence since they are not really concerned on the process of project implementation                                                    | H | They will make profits and therefore improve their living standards                                                           |
| County Government                           | H | The project will help in achieving most of the county goals to the people<br>To build networks and collaborations in service delivery                            | H | Policy makers<br>Political goodwill                                                                                                           | H | They will have delivered most of its mandates and help the community in living in a Water, Energy and food secure environment |

# Affecting and Affected



**Identifying Winners and Losers**

**Winners**

**Losers**

**International**

Financiers  
Environmentalists  
FAO/ World Food Organisation  
Donors e.g. SNV, World Vision,  
Child Fund, OCP Africa

**National**

Researchers, Policy Makers,  
Financiers, Politicians, Media,  
Ministries/ Parastatals, Private  
Exporters and processes,  
REREC

Activists

EPPRA, KPLC

**County**

County Government, Large  
Scale farmers, Researchers

Water Service Providers

KTDA

**Local**

Vulnerable & Marginalised  
Groups, Small scale farmers,  
Farmers Associations,  
Cooperative societies,  
Business Community,  
Herbalists

Business Community

Pastoralists  
Charcoal Burners  
Water Vendors  
Sawmillers

## **Relationships Between Stakeholders**

| Alliances                                                                                                                                                                                                                                                                                                                                                                                               | Conflict                                                                                                                                                                                                                                                                                                                                                                                                      | Neutral                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b><u>Energy</u></b><br/>KPLC, GDC, REREC, KENGEN, KETRACO, Contracted Business Community</p> <p><b>Remarks</b></p> <ul style="list-style-type: none"> <li>• Production &amp; Distribution</li> <li>• Marketing</li> <li>• Maintenance</li> <li>• Regulation and Law enforcement</li> </ul>                                                                                                          | <p>Biogas Association, Private Energy Generators (Independent Power Producers)<br/>KTDA<br/>Community</p> <p><b>Remarks</b></p> <ul style="list-style-type: none"> <li>• Enacted Policies not favourable to these groups</li> <li>• Conflicts on Tariffs and way leaves and area of distribution</li> <li>• Delays in connection, Black out</li> <li>• Limitation in power generation &amp; supply</li> </ul> | <p>GIZ, KIRD</p> <p><b>Remarks</b></p> <ul style="list-style-type: none"> <li>• Support industries with innovations &amp; Technologies</li> </ul>                                                                                                                                                      |
| <p><b><u>Water</u></b><br/>WASREB, WRA, KFS, KWS, NEMA, Water Service Board, ENNDA, Kenya Met, NIA, WRUA, Research Institutions, NWHSA, Environmental Conservationists, County Govt, National Govt.</p> <p><b>Remarks</b></p> <ul style="list-style-type: none"> <li>• Common goal for sustainable natural resource management</li> <li>• Enact laws &amp; Policies for resource Utilization</li> </ul> | <p>Large Scale farmers<br/>Community projects<br/>WSP<br/>CBOs<br/>Pastoralists<br/>Politicians</p> <p><b>Remarks</b></p> <ul style="list-style-type: none"> <li>• Resource Use conflicts</li> <li>• Pollution of resources</li> <li>• Break Rules &amp; Regulations</li> </ul>                                                                                                                               | <p>World Vision<br/>Child fund<br/>NDMA<br/>Public Institutions</p> <p><b>Remarks</b></p> <ul style="list-style-type: none"> <li>• Arbitration &amp; Negotiation</li> <li>• Conflict Resolution</li> <li>• Capacity Build good governance and resource use</li> <li>• Support users/ Assets</li> </ul> |

**Agriculture**

NDMA, County & National Govt, KALRO, HAD, AFA, KEPHIS, NCPB, AFC, KFA, NIA, Seed Companies, ATC, AMS, Private Institutions, OCP Africa, Agrovets, Private Exporters & Processors, Agriculture & Food Authority, National Potatoes of Kenya, Kenya Dairy Board, Pest Control Board, Kenya Veterinary Services Board

**Remarks**

- Law Enforcers
- Policy markers
- Oversight
- Provide Finances
- Capacity Building
- Provide assets/ Farm inputs
- Promotion of Argo-Forestry
- Industrialisation & Labour provision

Farmers  
Pastoralists  
CBOs  
Cooperative societies  
Small/ Large scall Farmers  
Business Communities  
Politicians/ Elected Leaders

**Remarks**

- Law Breakers
- Loss of assets through loan defaulting
- Land, water and air pollution through poor handling of agrochemicals
- Failure to provide right information in relation to farm production

NGOs, Child Fund, World Vision, One acre Fund, Real IPM, Hand in Hand, Social Service Department, KEBS, Faith Based Organizations

**Remarks**

- Capacity Building
- Conflict Resolution
- Social protection
- Poverty alleviation
- Good Governance
- Human right advocacy
- Enforce Standards & Quality